

Responsibilities, Board Memberships and Professional Committees (Related to Management)

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| 1973-1974 | Undergraduate Studies Committee (member), Dept. of Computer Sciences, SUNY at Buffalo. |
| 1975-1976 | Doctoral Examination Committee (member), Dept. of Computer Sciences, SUNY at Buffalo. |
| 1975-1976 | Colloquium Committee (chairman), Dept. of Computer Sciences, SUNY at Buffalo. |
| 1977-1978 | Curriculum Development for Computer Science, University of Utrecht. |
| 1977-1983 | Head, Dept of Computer Science, Utrecht University. |
| 1978-1985 | Subcommittee on Informatics (ARSI) of the Academic Council (AR) (member), the Netherlands. |
| 1980-1981 | Preparatory Committee for the Reorganisation of the Academic Computing Centre Utrecht (ACCU) (member), University of Utrecht. |
| 1980-1982 | Advisory Council of the Computer Science Division (member), Mathematical Centre, Amsterdam. |
| 1981-1982 | Advisory Committee on Computer Planning (member), University of Utrecht. |
| 1981-1983 | Curriculum Development for Computer Science (major), University of Utrecht. |
| 1982- | Member “Informatics Society”, the Netherlands. |
| 1982-1984 | Permanent Advisory Council SION-SMC (member), the Netherlands. |
| 1983- 1992 | Committee for the Exams (Chairman), Dept of Computer Science, University of Utrecht. |
| 1984 | Supervisory Member, committee for the Final Exams, HIO “De Maere”, Enschede, the Netherlands. |

- 1984-1989 Computing Centre and Planning Committee (“Rekencentrumcommissie”, member), University of Utrecht, the Netherlands.
- 1985 Supervisory Member, committee for the Final Exams, HIO “De Maere”, Enschede, the Netherlands.
- 1985-1990 Member, Advisory Council (TWAR) of the “Stimulerings Projectteam Informaticaonderzoek (SPIN)”, the Netherlands.
- 1985 Participant, Seminar on ‘Management van Onderzoeksprojecten’, Utrecht University, Sept 30-Oct 2, Conference Centre Woudschoten.
- 1986 Supervisory Member, committee for the Final Exams, HIO “De Maere”, Enschede, the Netherlands.
- 1987 Supervisory Member (and Chairman), committee for the Final Exams, Hogeschool Drenthe, Emmen , the Netherlands.
- 1987-1991 Member Faculty Board and Associate Dean for CS, Faculty of Mathematics and Computer Science, Utrecht University.
- 1988 Supervisory Member (“Rijksgecommitteerde”), committee for the Final Exams, Hogeschool Drenthe, Emmen, the Netherlands.
- 1988-1989 Expert advisor in the case IBM vs Tulip Computers.
- 1989 Audit Committee (member), EATCS financial administration, Utrecht, Spring 1989.
- 1989 Award Committee (proposer and chairman), Prijsvraag ”Wiskunde + Informatica = Avontuur”, Open Dag Faculteit Wiskunde en Informatica, Utrecht, April 15 (1989).
- 1989 Supervisory Member (“Rijksgecommitteerde”), committee for the Final Exams, Hogeschool Drenthe, Emmen, the Netherlands.
- 1989-1992 Selection Committee International Student Exchanges (member), Afd. International Samenwerking/Bureau Buitenland, University of Utrecht.
- 1991 Member “committee of experts” in the case ARC vs Schuman.
- 1991 Member Visiting Committee, Computer Science Dept, CWI, Amsterdam.
- 1991-1994 Head, Dept of Computer Science, Utrecht University.

- 1991-1994 Member 'Faculteitsraad' (Faculty council), Faculty of Mathematics and Computer Science.
- 1992-1994 Chairman, Steering Committee for implementing the new computer science curriculum ('Stuurgroep Invoering Nieuw Opleidingsprogramma Informatica').
- 1992-1995 Member 'Wetenschappelijke Advies Raad' (WAR), advisory council of SION.
- 1993-1994 Chairman 'Vaste Commissie voor de Wetenschapsbeoefening', Faculty of Mathematics and Computer Science.
- 1994-1997 Member 'College van Decanen' (Board of Deans), Utrecht University.
- 1994-1997 Steering Committee (member), project 'Invoering Basiskwalificatie Onderwijs', Utrecht University.
- 1994-1999 Dean, faculty of Mathematics and Computer Science, Utrecht University.
- 1996 Member 'foresight' committee for Informatics Research in Holland.
- 1996 Chairman, Evaluation Committee on Research School Proposals, Danish Research Council.
- 1996 Participant, discussion forum on 'electronic publishing', University Library, Utrecht, September 17.
- 1996-1997 Member (National) Committee 'Vijfde Jaar Beta'.
- 1996-1997 Preparatory activities for a 'Informatica en Management'-variant of the computer science curriculum.
- 1997- Member of the 'Informaticakamer', VSNU.
- 1997 Discussion meetings (participant) on 'Cooperative Education' ('Leerwerktrajecten'), Utrecht University.
- 1997-1998 Responsible for the design of the *Regeling Basiskwalificatie Onderwijs (BKO)*, the *Regeling Senior Kwalificatie Onderwijs (SKO)*, and the *Regeling Senior Kwalificatie Onderzoek (SKOz)* of the faculty.
- 1997-2004 Selection Committee International Student Exchanges (member), Afd. International Samenwerking/Bureau Buitenland, University of Utrecht (also 1989-1992).

- 1997-1998 Working group (member), project ‘Evaluatie FLOW - Onderwijskwalificaties’, Utrecht University.
- 1997-1999 Chairman, Advisory Committee (‘Begeleidingscommissie’) of the “Interfacultair Instituut voor Lerarenopleiding, Onderwijsontwikkeling en Studievaardigheden” (IVLOS), Utrecht University.
- 1997-1999 Member ‘Adviescommissie Kwaliteit Personeelsbeleid’ (ACKP), advisory committee of the University Board on the quality of personnel policy, Utrecht University (vice-chairman: 1998-1999).
- 1997-2001 Coordinator/member steering committee of the ‘Informatica en Management’-variant of the computer science curriculum.
- 1997-2003 Chairman, Committee for the Exams, Dept of Computer Science (later: of Information and Computing Sciences), Utrecht University.
- 1998 Participant course on “Leadership in a changing organisation”, Utrecht University, 6 days.
- 1998 Responsible for the design of the *Regeling Senior kwalificatie Onderzoek (SKOz)* of the faculty.
- 1998 Evaluation committee (together with Ch.G. van Weerd) for the evaluation of the Julius Institute, Faculty of Physics and Astronomy, Utrecht University.
- 1998 Member working group on ‘M-profielen’ (societal orientation of science curricula), Bèta-project, Utrecht University.
- 1998 Member jury “docentenprijs 1998-1999” (jury best teacher award 1998-1999), Utrecht University.
- 1998 Invited speaker (‘Veranderend leiderschap onder de MUB’, on changing academic leadership within the universities), Loosdrecht-2 conference, Faculteit Ruimtelijke Wetenschappen, Bussum, December 10.
- 1998-1999 Member Board for Promotions (‘College voor Promoties’), Utrecht University
- 1998-1999 Vice-chairman ‘Adviescommissie Kwaliteit Personeelsbeleid’ (ACKP), advisory committee of the University Board on the quality of personnel policy, Utrecht University.
- 1998-1999 Co-dean for the curricula ‘Cognitieve Kunstmatige Intelligentie’ (CKI) and ‘Natuurwetenschappen en Bedrijf & Bestuur’ (NWBB).

- 1998-2004 Chairman Advisory Council, Centre for Mathematics and Computer Science (CWI), Amsterdam
- 1998-2006 Member Advisory Board, Lorentz Center, Leiden University.
- 1998-2010 Boardmember “Schuurman Schimmel - van Outeren Foundation”.
- 1998- Chairman ‘Geschillencommissie BKO/SKO’ (Committee of Appeals for the BKO/SKO Certification), Utrecht University.
- 1998- Member Scientific Committee for “Informatica en Kennistechnologie”, Fonds voor Wetenschappelijk Onderzoek (FWO), Vlaanderen.
- 1998- Member scientific advisory board of the BRICS International Ph.D. School.
- 1999 Chairman Workshop on ‘Academic Leadership’, workshop in: ‘De Universiteit Utrecht - aantrekkelijk voor professionals?’, Symposium bij het afscheid van Mevr. Dr B.E. van Vucht Tijssen als lid van het College van Bestuur, Utrecht University, November 29, Utrecht.
- 1999 Member organizing committee, ACKP Conferentie ‘De prof als coach’, Utrecht University, June 4.
- 1999 Participant, Elsevier Academic Forum on ‘electronic publishing’, Kensington Palace Hotel, London, December 7.
- 1999-2004 Member and Dutch representative, Technical Committee 1 (Foundations of Computer Science), IFIP.
- 1999-2005 Member ‘Kascommissie’, Facultyclub ‘Helios’, Utrecht University, Utrecht.
- 1999-2000 Member Foresight Committee Technical Informatics (‘Verkenningcommissie Technische Informatica’), Faculteit Informatietechnologie en Systemen, Technical University Delft.
- 2000 Member jury “docent van het jaar” and “junior docenttalent van het jaar” (jury best teacher and best junior teacher awards 2000-2001), Utrecht University.
- 2000-2001 Member, selection committee for the ‘Schuurman Schimmel-van Outeren promotie stipendium in Wiskunde’, Koninklijke Hollandse Maatschappij voor Wetenschappen, Haarlem.
- 2000-2002 Member steering committee “Onderzoek samenwerking Hogeschool voor de Kunsten Utrecht (HKU) - Universiteit Utrecht (UU)”, Utrecht.

- 2000-2002 Member/vice-chairman “Universitaire Begeleidingscommissie Invoering Bachelors/Masters”, Utrecht University.
- 2000-2003 Member, committee of appeals (‘commissie van beroep’), College voor Promoties, Utrecht University.
- 2000-2003 Advisor, Philips Research Laboratories, New Media Systems Group.
- 2000-2004 Chairman ‘Redactieraad’ (editorial council), Utrecht University Newspaper (‘U-blad’).
- 2000-2001 Member advisory committee (‘klankbordgroep’), Project Arbeidsmarktcommunicatie, Utrecht University, Utrecht.
- 2000-2014 Member Advisory Council (‘Beirat’), Fakultät für Informatik, Technische Universität München.
- 2001 Member, profielschetscommissie ‘Optimization technology’, Faculteit Informatietechnologie en Systemen, Technical University Delft.
- 2001 Chairman committee on ‘the scientific positioning of the Freudenthal Institute’, ad-hoc advisory committee to the dean, Faculty of Math and Computer Science, Utrecht, November-December.
- 2001-2002 Member Visiting Committee for Computer Science Curricula at the Flemish Universities, Vlaamse Interuniversitaire Raad.
- 2001-2003 Vice-chair, Instituut of Information and Computing Sciences, Utrecht University.
- 2002 Founding of the ‘Center for Algorithmic Systems’, Utrecht University.
- 2002 Member jury ‘Civi Afstudeerprijs voor de Industrie’ (Informatica en Technische Informatica), Kon. Holl. Mij. v. Wetenschappen, Haarlem.
- 2002-200x Member ‘Academy Council for Mathematics’ (Akademie Raad voor de Wiskunde), Royal Academy of Sciences, Amsterdam.
- 2002- Member advisory council (‘Raad van Advies’), Faculty of Arts, Media and Technology, Hogeschool voor de Kunsten (HKU), Utrecht/Hilversum.
- 2002-2007 Vice-president of the European Association for Theoretical Computer Science (EATCS, council member 1979-1988 and 1997-2002).

- 2002-2007 Member, board of the ‘Institute for Programming Research and Algorithmics’ (IPA), inter-university research school, the Netherlands.
- 2002- Design and maintenance, websites of the Center for Algorithmic Systems, Utrecht University.
- 2002- Member Advisory Council, Fakulteit Kunst, Media en Technologie, Hogeschool voor de Kunsten Utrecht (HKU).
- 2002-2009 Member/coordinator steering committee MSc program “Algorithmic Systems”, MSc curriculum Computer Science, Utrecht University.
- 2002- Member jury ‘Utrecht Excellence Scholarships’, Office of International Educational Affairs, Utrecht University.
- 2002- Member ‘College van Beroep voor de Examens’ (appeals committee for the academic exams), Utrecht University.
- 2003 Chairman, search committee for professorship in ‘Information science: Organization and Information’, Faculty of Mathematics and Computer Science, Utrecht University.
- 2003-2006 Chairman, program board for Computer Sciences, Lorentz Center, Leiden.
- 2003 Member, committee on Scientific Integrity, Utrecht University, Utrecht.
- 2003-2004 Chair, adviesgroep Dienstentypologie (‘advisory committee on typing of ICT-services’), Utrecht University, Utrecht.
- 2003-2004 Member/coordinator, evaluation panel of Theme 1B: Networks and Telecommunication, INRIA, Campus Thalès, Jouy-en-Josas, 22-23 October.
- 2003-2005 Dean, faculty of Mathematics and Computer Science, Utrecht University.
- 2003-2005 Member, Board of the ‘Federatie van Bèta-Faculteiten’, Utrecht University.
- 2003- Co-dean, “Interfacultair Instituut voor Lerarenopleiding, Onderwijsontwikkeling en Studievaardigheden” (IVLOS), Utrecht University.
- 2004-2009 Member, management board Bsik project ‘Basic Research in Informatics for Creating the Knowledge Society’ (BRICKS), coordinated by CWI.
- 2004-2005 Vice chairman, Board of the ‘Federatie van Bèta-Faculteiten’, Utrecht University (Spring 2005: acting chair/dean).

- 2004-2005 Member, selection committee for the ‘Schuurman Schimmel-van Outeren promotie stipendium in Aardwetenschappen, in de context van Milieugericht Onderzoek’, Koninklijke Hollandsche Maatschappij voor Wetenschappen, Haarlem.
- 2004-2006 Member, board of the Junior College Utrecht (JCU), Utrecht University.
- 2005-2006 Acting director, Faculty of Mathematics and Computer Science, after 01-03-05: Dept of Mathematics and Dept of Information and Computing Sciences, Utrecht University.
- 2005-2006 Chairman a.i. (‘vakdecaan’), Department of Mathematics, Utrecht University.
- 2005-2007 Chairman (‘vakdecaan’), Department of Information and Computing Sciences, Utrecht University.
- 2005-2008 Vice-dean for Natural Sciences, Faculty of Science, Utrecht University (incl member of the ‘Bestuursteam’ and ‘Bestuursoverleg’).
- 2005-2008 Chairman, Graduate School for Natural Sciences, Faculty of Science, Utrecht University.
- 2005-2007 Project coordinator/responsible, various projects in the design of the new Faculty of Sciences, Utrecht University, Utrecht.
- 2005 - Member search committee, for a director of the new Faculty of Science, Utrecht University.
- 2005 Member ‘kiescollege bèta’, University Council elections, Utrecht University.
- 2005 Member jury ‘Bakkenist Afstudeerprijs voor Informatica en Technische Informaticy 2005’, Kon. Holl. Maatschappij der Wetenschappen, Haarlem.
- 2005 Member, Klankbordgroep ICTRegie, Nationaal regieorgaan voor ICT-onderzoek en -innovatie, Den Haag.
- 2005-2010 Member Adviesraad ICTRegie, Nationaal regieorgaan voor ICT-onderzoek en -innovatie, Den Haag.
- 2005 Participant, European Computer Science Summit 2005 (ECCS), 20-21 October, Zürich.
- 2005 Participant, Tag der Universitäten, Symposium ‘Sharing Knowledge with Global Partners’, ETH Visionen, 150 Jahre ETH Zürich, ETH Zürich, 18 November, Zürich.

- 2006-2008 Member Board for Promotions ('College voor Promoties'), Utrecht University, Utrecht.
- 2006 Member 'klankbordgroep', project "International University", Utrecht University, Utrecht.
- 2006 P&O-lunch guest, on 'het gewijzigde promotiereglement voor AIOs en de praktijk', Utrecht University, 11 April.
- 2006 Speech (in honor of H.A. van der Vorst), in: Symposium ICCG, BICGSTAB, and Jacobi-Davidson, retirement symposium for H.A. van der Vorst, Utrecht, 22 July.
- 2006 Chairman, UU-HKU committee for the development of an Academic Masterprogramme in 'Kunsteducatief Ontwerp', Utrecht.
- 2006- Board member, Frans-Nederlands Netwerk voor Hoger Onderwijs en Onderzoek, vanaf 2008: Frans-Nederlandse Academie voor Hoger Onderwijs en Onderzoek, Utrecht.
- 2006 Member jury 'Bakkenist Afstudeerprijs voor Informatica en Technische Informatica 2006', Kon. Holl. Maatschappij der Wetenschappen, Haarlem.
- 2006 Participant (and pc chair), European Computer Science Summit 2006 (ECCS), 16-17 October, Zürich.
- 2006-2009 Member internal advisory committee, Bèta-adviescommissie Vernieuwingsimpuls (VENI-VIDI-VICI program), Utrecht University.
- 2007-2009 Member, Bestuur Professional School of the Arts Utrecht (PSAU), samenwerking UU-HKU, Utrecht.
- 2007 Member review committee, Mid Term Review Computer Science 3TU (period 2003-2005).
- 2007 Member search committee for a faculty dean, Faculteit Bètawetenschappen, Utrecht University.
- 2007 Chairman a.i. Adviesraad ICTRegie (Januari-May), Nationaal regieorgaan voor ICT-onderzoek en -innovatie, Den Haag.
- 2007-2008 Chairman internal advisory committee, Bèta-adviescommissie ERC Starting Grant proposals, Utrecht University.
- 2007 Participant ICTDelta Vanguard, ICTDelta Congres, Utrecht, 22 May 2007.

- 2008 Member ‘voorbereidingsgroep’ TWINS Council, KNAW - Royal Academy, Amsterdam.
- 2008 Chairman a.i. Adviesraad ICTRegie (March-June), Nationaal regieorgaan voor ICT-onderzoek en -innovatie, Den Haag.
- 2008 Chairman searchcommittee, full professorship in ‘Multimedia’, Dept of Information and computing Sciences, Utrecht University.
- 2008 Member jury ‘Bakkenist Afstudeerprijs voor Informatica en Technische Informatica 2008’, Kon. Holl. Maatschappij der Wetenschappen, Haarlem.
- 2008 Keynote speaker (‘Research-intensive universities, excellence and teaching’), Nasjonalt fakultetsmote i realfag, Oslo, 12 November, 2008.
- 2009 Member, consultation working group on ICT scientific societies (chair: R. Perrott), DG Information Society and Media, EC.
- 2009 Member, jury ICTRegie Award 2009, ICTRegie, The Hague.
- 2009- Member, ACM Europe Council.
- 2010 Member, Beoordelingscommissie IIP-Cooperation Challenge, ICTRegie, The Hague.
- 2010 Member ‘projectteam Strategie’, Faculteit Bètawetenschappen, Utrecht University.
- 2010 Member ‘Adviescommissie Informatica’, Faculteit Bètawetenschappen, Utrecht University.
- 2010-2012 Member, committee ‘on ‘Department Evaluation’ (chair M. Nagl), Informatics Europe.
- 2011 Participant, ‘Bijzondere Academische Zitting’, meeting of university boards and professors, The Hague, 21 januari, 2011.
- 2011 Member ‘Adviescommissie Reservebeleid’, Faculteit Bètawetenschappen, Utrecht University.
- 2011 Member (as group), Landelijk Netwerk voor Mathematische Besliskunde (LNMB).
- 2011 Vice-dean for Research, interim, Faculty of Science, Utrecht University.
- 2011 Vice-chairman, Natural Sciences panel, International Evaluation of Research and Doctoral Training, University of Helsinki.

- 2011- Member, Advisory Board, School of Science, Aalto University, Helsinki, Finland.
- 2011-2013 President, European Forum for ICST, Informatics Europe.
- 2012-2013 Observer, Board of Informatics Europe.
- 2012 Member internal advisory committee (Vidi coaching), Vernieuwingsimpuls (Veni-Vidi-Vici program), Dept of Philosophy, Utrecht University.
- 2012-2015 Member internal advisory committee (Vidi/Vici coaching), Bèta-adviescommissie Vernieuwingsimpuls (Veni-Vidi-Vici program), Utrecht University.
- 2012 Member, panel on ‘Is cyber security a research job for computer science?’, ERCIM Symposium, Sophia Antipolis, October 26, 2012.
- 2012 Member, panel on ‘The role and strategies of the European Public Research Organisations in ICST towards Horizon 2020’, ERCIM Symposium, Sophia Antipolis, October 26, 2012.
- 2013 Member Vici committee, Vernieuwingsimpuls, NWO, 2013.
- 2014 Participant, PCDI Mini-conference ‘Postdocs and supervisors in dialogue’, Faculty of Science, Utrecht University, January 23.
- 2015 Member Beoordelingscommissie TOP1, EW TOP compartiment 1, NWO, 2015.
- 2015- Chairman, Scientific Advisory Council, NETWORKS Project, The Netherlands.
- 2015 Rehearsal committee, chairman, Research assessment, Dept. of Information and Computer Science, Utrecht University, November 3.